2020-2021 District Coordinator of School Improvement (DCSI) Superintendent Attestation

The superintendent must name a District Coordinator of School Improvement (DCSI) if their local education agency (LEA) meets one or more of the following criteria:

- the LEA, including those evaluated under alternative education accountability, was assigned an overall rating of F or must engage in unacceptable interventions due to TEC §39A.0545(b) or (c) or was assigned an overall rating of D or D in a domain;
- a campus within the LEA, including alternative education campuses, was assigned an overall rating of D or F or D in a domain;
- · a campus was identified as in need of Comprehensive Support, Targeted Support, or Additional Targeted Support; or
- the LEA or campus described above has an appeal of a 2020 accountability rating pending.

The DCSI oversees the work of school improvement as a required member of the Campus Intervention Team (CIT), leads and participates in the needs assessment, including the Effective Schools Framework (ESF) self-assessment and ESF Diagnostic process, improvement planning, and monitoring processes, and ensures requirements and submissions are completed on time. The DCSI supports campus and district improvement by ensuring that the district creates the conditions for campus implementation of best practices. The district commitments in the ESF describe what the district does to create the foundations upon which school-based best practices are built, and the district's actions are captured in the Targeted Improvement Plan (TIP). The DCSI needs to be in a position to impact and/or influence the ESF district commitments aligned to campus needs. DCSIs are principal supervisors or other district-level leaders with direct responsibility for campuses that have been identified for improvement under state and/or federal accountability.

It is strongly encouraged that the DCSI be the supervisor of the principal for the campus with an unacceptable performance rating. If the DCSI is not the principal supervisor, the principal supervisor is required to be a member of the CIT per Texas Administrative Code §97.1063(b)(2).

I, the superintendent of schools, attest that I have read the DCSI Job Description, and that the DCSI selected can perform all the duties included in the job description.

DSCI Job Description

District Name:	District Coordinator of School Improvement (DCSI) Name, Role:				
Texas Preparatory Schools	Dr. Donna Calzada, Consultant				
District Number:	Superintendent Name:				
000105802	Mr. Mark Terry				
Date:					
Thursday, September 17, 2020					
Texas Educa	ation Agency				

	DISTRI	CT INFORMATION		1			
Complete all district infor	mation, including all names for the roles listed.						
District Name	Texas Preparatory Schools	Superintendent Mr. Mark Terry					
District Number	105802	District Coordinator of School Improvement	Dr. Donna Calzada				
ESC	000013	ESC Support	Kendra Monk				
		ASSURANCES					
Enter the name of the person in each role below and the date this tab was completed. Please update row 10 with the Board Approval Date when the TIP has been board approved.							
DCSI	I understand I am responsible for the implementation of all intervention requirements, in this Targeted Improvement Plan. I understand that I am responsible for addressing distric efforts and will remove barriers when needed to ensure the district is able to implement	Dr. Donna Calzada September 17, 2020	_				
Superintendent	I understand I am responsible for coordinating with the DCSI to oversee the implementat including monitoring the implementation of this Targeted Improvement Plan. I understand district level action to support improvement efforts and will remove barriers when neede this plan.	Mr. Mark Terry September 17, 2020					
Board Approval Date	Saturday, December 05, 2020			1			
	Di	ATA ANALYSIS					
Using your accountability goals, if applicable.	data from 2019 (see link in Column G), and any relevant student achievement data from 2019-20	020, set reasonable goals in each domain (1, 2B a	and 3]. Include what special student groups you will be monitoring for progress. Include CCMR				
			vement goals using the A-F Estimator Tool. Cycle 1 Goals are based on the percentages nee intages needed for a "B" rating; and Cycle 3 Goals are based on the percentages needed for				
	What accountability goals for each Domain has your district set for the year? Be sure to include how you determined the goal for each domain, and how these goals will impact	Rationale: We are confident that while these goals are lofty, that they are attainable based on past performance with Dr. Calzada's help.					
	your overall Accountability Rating.	Domain 2B: We selected to focus us on AA sour first target.	Domain 2B: We selected to focus us on AA students at the Austin campus and Hispanic students at the San Marcos campus in ELA & Mathema our first target.				
Data Analysis Questions		need to see a 14% improvement for these s		omain. We			
	What changes in student group and subject performance are included in these goals?	Domain 1: We included all subject areas and grade levels for Domain 1. Domain 2B: We included African-American and Hispanic Students (ELA & Math) in this group.					
	If applicable, what goals has your district set for CCMR and Graduation Rate?	Dennie 3: We included Ferrencially Disad	contact (FLA & Math) is this seem				

sment Results

Use information from each of your campuses' Reflective Prioritization Activities, ESF Diagnostics and/or self-assessments to complete this section.

District Commitment: Select 1-5 (preferably no more than 3) Prioritized Focus Areas. These focus areas should be District Commitments found in the Effective Schools framework located here: https://texasesf.org/framework/

Rationale: Explain the reason(s) the district chose to focus on these District Commitments this year.

Desired Annual Outcome: For each prioritized focus area selected, create your annual goal that is specific, measurable, attainable, and realistic.

Barriers: For each prioritized focus area selected, list the barriers to implementation the district may face throughout the year.

	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3	Prioritized Focus Area #4 (if applicable)	Prioritized Focus Area #5 (if applicable)
District Commitment	District policies and practices ensure that campuses have effective, well-supported teachers.	The district provides a data assessment platf	The district policies and practices prioritize principal and principal supervisor instructional leadership (e.g. manageable span of control, time dedicated to		
Rationale	Teachers were expected to lesson plan weekly; however, little timely and consistent feedback was provided for teachers to adjust instruction with the goal of targeted student mastery.	We had regularly scheduled instructional tea	Determining effective and research based professional learning opportunities with highest level of impact.		
Annual Desired Outcome for Prioritized Focus Area	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership will schedule regular processings to discuss lesson plans and	Campus instructional leaders will schedule re	Campus adminstration will focus on creating professional development plans to develop and support instructional leaders. As a result, instruction will improve, and we will promote a choose academic culture.		
Barriers to address during the year to reach desired outcome	Responsiveness to new format.	Teacher understanding of effective intervent	Determining effective and research based professional learning opportunities with highest level of impact.		

								STU	DENT DATA									
An Observation 1, relater the 20 at 21 S (Year) property to the data by least of graph and relater to the data by least of graph and resolution of the data by least of graph, alternative the shoulders about	The control of the co								Key:	Cycle Ø	Cycle 1	Cycle 2	Cycle 3					
**To unfreeze pains, select the View	tab and click the Freeze Panes buffan.																	
												% of Ass	essments					
Core Metrics	Sub Metrics	Grade Level	Student Group	Subject Tested	Performance Level	Summative Assessment	2019 Results San Marcos	2019 Results Austin		Cycle 1			Cycle 2			Cycle 3		2021 Accountability Goal
		3rd Grade	Al			STAAR	65%	Gen	Assessment Type	Formative Goal	Actual Result	Assessment Type DMAC	Formative Goal	Actual Result	Assessment Type DMAC	Formative Goal	Actual Result	Summative Goal
		and Grade		Reading	Approaches Meets	STARR	29%	27%	DMAC	25%		DIMAC	45%		DMAC	SSN		70%
		and Goode	AI	Reading	Marten	STAR	18%	9%	DMAC	10%		DMAC	10%		DMAC	15%		20%
		4th Gode	Al	Reading	Approaches	STAR	52%	4eN	DMAC	65%		DMAC	75%		DMAC	95%		100%
		4th Grade	Al	Reading	Meets	STAAR	22%	17%	DMAC	35%		DIMAC	45%		DMAC	SSN		70%
		4th Grade	All	Reading	Mades	STAR	SNL	ex.	DMAC	10%		DMAC	10%		DMAC	15%		20%
		Sth Grade	Al	Reading	Approaches	STARR	20%	30%	DMAC	65%		DMAC	75%		DMAC	95%		100%
		Sth Grade	All	Reading	Meets	STARR	17%	Servic	DMAC	35%		DMAC	45%		DMAC	SSN		70%
		Sth-Grade	All	Reading	Marten	STARR	6%	ON.	DMAC	10%		DMAC	10%		DMAC	15%		20%
		6th Grade	Al	Reading	Approaches	STAAR	Gen	36%	DMAC	65%		DMAC	75%		DMAC	95%		100%
		6th Grade	All	Reading	Meets	STAAR	18%	on.	DMAC	35%		DIMAC	45%		DMAC	SSN		70%
		6th Grade	All	Reading	Marters	STAR	9%	0%	DMAC	10%		DMAC	10%		DMAC	15%		20%
	# of Students at	and Grade	Al	Mathematics	Approaches	STAAR	65%	55%	DMAC	65%		DMAC	75%		DMAC	95%		100%
1. Domain 1	Approaches, Meets and Masters	and Grade	Al	Mathematics	Meets	STAAR	2es	18%	DMAC	35%		DMAC	45%		DMAC	55%		70%
		and Grade	Al	Mathematics	Masters	STARR	6%	18%	DMAC	10%		DMAC	10%		DMAC	15%		20%
		4th Grade	All	Mathematics	Approaches	STAAR	48%	47%	DMAC	69%		DMAC	75%		DMAC	95%		100%
		4th Grade	All	Mathematics	Meets	STAR	19%	12%	DMAC	35%		DMAC	45%		DMAC	55%		70%
		4th Grade	Al	Mathematics	Masters	STAAR	SNL	ons.	DMAC	10%		DIMAC	10%		DMAC	15%		20%
		Sth-Grade	All	Mathematics	Approaches	STAR	32%	25%	DMAC	65%		DMAC	75%		DMAC	95%		100%
		Sth Grade Sth Grade	Al Al	Mathematics Mathematics	Merces	STARR	22% 11%	0%	DMAC	25% 20%		DMAC	45% 10%		DMAC	55N 15N		70%
		6th Grade	Al	Mathematics	Approaches	STAAR	Gen	36%	DMAC	65%		DMAC	75 N		DMAC	95%		100%
		6th Grade	All	Mathematics	Meets	STAAR	36%	ON.	DMAC	35%		DMAC	45%		DMAC	SSN		70%
		6th Grade Sth Grade	Al Al	Mathematics Science	Marzers Approaches	STAAR	9% 22%	0% 52%	DMAC	10% 65%		DMAC	10% 75%		DMAC	15% 95%		20%
		Sth-Grade	Al Al	Science	Approacties	STARR	17%	20%	DMAC	25%		DIMAC	45%		DMAC	SSN		70%
	\$10 Grade Al \$60000 Medical \$150Al 08 08 DAMC 18% DAMC 18%										DMAC	15%		20%				
	dm Grade All Writing Approaches STANA STN 13% DANC 65% DANC 75%									DMAC	95%		100%					
		4th Grade 4th Grade	Al Al	Writing	Meets Mades	STAR	19%	ons ons	DMAC	35% 10%		DMAC	45% 10%		DMAC	55% 15%		70% 20%
2. Domain à Focus 1	Academic Achievement	Al	Hispanic/AA	Reading	Meets	STAAR	27%	32%	DMAC	35%		DMAC	45%		DMAC	SSN		70%
2. Ommarmal 1	- Annual Annual Control	All	Hispanic/AA Economically	Mathematics	Meets	STAAR	40%	31%	DMAC	35%		DMAC	45%		DMAC	SSN		70%
2. Domain 2 Focus 2	Academic Achievement	Al Al	Disadvantaged Economically Disadvantaged	Reading Mathematics	Meets Meets	STARR	32% 36%	22% 26%	DMAC	35% 35%		DMAC	45% 45%		DMAC	SSN		70%
4. Domain 2 Fecus 2	EsP Component	All	English Learners (ELs)	TELPAS	Al	TELPAS	n/a											

CYCLE 2 90-DAY OUTCOMES (September-November)

or each Prioritized Focus Area, please complete the following sections

Desired 90-Day Outcome: For each prioritized focus area selected, create your annual goal that is specific, measurable, attainable, and realistic.

Barriers: For each prioritized focus area selected, list the barriers to implementation the district may face during this cycle.

	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3	Prioritized Focus Area #4 (if applicable)	Prioritized Focus Area #5 (if applicable)
District Commitment	District policies and practices ensure that campuses have effective, well-supported teachers.		The district policies and practices prioritize principal and principal supervisor instructional leadership (e.g. manageable span of control,		
Annual Desired Outcome for Prioritized Focus Area	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership will schedule regular meetings to discuss lesson plans and strategies for delivery of content.	regular instructional team meetings to analyze data from DMAC tests and benchmark assessments. Campus leaders	Campus adminstration will focus on creating professional development plans to develop and support instructional leaders. As a result, instruction will improve, and we will promote a strong academic culture.		
Desired 90-Day Outcome	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership		Instructional leaders will be designated for priority practices and accessed to support teachers when needed.		
Barriers to address during this cycle	Mindset: Teachers feel they do not have the time to meet and plan. Directors will devise scheduled planning time with specific areas of focus.		Mindset: Teachers are leaders and will be expected to provide assistance to other teachers!		

ACTION PLAN
barriers to implementation in each row, list the actions the district is taking during this cycle to achieve its desired outcomes and address the identified

- For each action step, indicate:

 the prioritized essential action it is aligned to,

 the start date/end date during this specific cycle,

 the resources needed to accomplish this task,

 the person(s) responsible for ensuring task is accomplished,

 the evidence that will be used to determine progress toward the action step, and

 the date evidence will be collected.

At the end of each cycle For each action step: (1) select the progress review status from the drop down menu, and (2) describe what next steps will be taken during the next cycle.
For each action that has not been MET, please update column J with necessary adjustments or next steps for this action step.

Action Step	Prioritized Focus Area	Start/End Date	Resources Needed	Person(s) Responsible	Metric/Evidence Used to Determine Progress Toward Action Step (May be requested by Specialist)	Evidence Collection Date	Progress Toward Action Step	Necessary Adjustments/Next Steps
Determine Leadership Roles		9/1/2020-9/25/2020	Job Descriptions	Campus Director	Job Descriptions	9/30/2020		
Develop and Implement Feedback		9/30/2020			Written Observation	Ongoing		
Provide prescriptive PD when		8/17/2020- 11/30/2020	Maria and Frankling of	Teachers	Observational attenuationals	Ongoing		

Reflection and Planning for Next 90-Day Cycle

At the end of this cycle, please reflect on the implementation of your Targeted Improvement Plan thus far by responding to the questions below. Be sure to explain whether your outcomes and student performance goals were met and why or why not. List any action steps you will carry over to the next cycle, and any new action steps you have discovered necessary for the next cycle. Be sure to add these action steps into the next cycle's action plan.

For each of the Prioritized Focus Areas, did you achieve your desired 90-day outcome? Why or why not?		
Did you achieve your student performance goals (see Student Data Tab)? Why or why not?		
	Carryover Action Steps	New Action Steps
Review the necessary adjustments/next steps column above. What action steps from this cycle will you continue working on in the next cycle? What new action steps do you need to add to the next cycle?		

CYCLE 2 90-DAY OUTCOMES (December - February)

For each Prioritized Focus Area, please complete the following sections

Desired 90-Day Outcome: For each prioritized focus area selected, create your annual goal that is specific, measurable, attainable, and realistic.

Barriers: For each prioritized focus area selected, list the barriers to implementation the district may face during this cycle.

	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3	Prioritized Focus Area #4 (if applicable)	Prioritized Focus Area #5 (if applicable)
District Commitment	District policies and practices ensure that campuses have effective, well-supported teachers.	The district provides a data assessment platform to capture assessment data by item and student level.	The district policies and practices prioritize principal and principal supervisor instructional leadership (e.g. manageable span of control,		
Annual Desired Outcome for Prioritized Focus Area	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership will schedule regular meetings to discuss lesson plans and strategies for delivery of content.	regular instructional team meetings to	Campus adminstration will focus on creating professional development plans to develop and support instructional leaders. As a result, instruction will improve, and we will promote a strong academic culture.		
Desired 90-Day Outcome	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership		Instructional leaders will be designated for priority practices and accessed to support teachers when needed.		
Barriers to address during this cycle	Mindset: Teachers feel they do not have the time to meet and plan. Directors will devise scheduled planning time with specific areas of focus.	Behavior Barriers: Directors will hold teachers accountable for their student data monitoring and expect teachers to use the data daily for instructional decisions	Mindset: Teachers are leaders and will be expected to provide assistance to other teachers!		

ACTION PLAN

In each row, list the actions the district is taking during this cycle to achieve its desired outcomes and address the identified

- For each action step, indicate:
 the prioritized essential action it is aligned to,
 the start date/end date during this specific cycle,
 the resources needed to accomplish this task,
 the person(s) responsible for ensuring task is accomplished,
 the evidence that will be used to determine progress toward the action step, and
 the date evidence will be collected.

At the end of each cycle For each action step: (1) select the progress review status from the drop down menu, and (2) describe what next steps will be taken during the next cycle.
For each action that has not been MET, please update column J with necessary adjustments or next steps for this action step.

Action Step	Prioritized Focus Area	Start/End Date	Resources Needed	Person(s) Responsible	Metric/Evidence Used to Determine Progress Toward Action Step (May be requested by Specialist)	Evidence Collection Date	Progress Toward Action Step	Necessary Adjustments/Next Steps
Obtain feedback from teachers			Feedback Protocol &	Campus Director	Survey Results	2/10/2021		
Meet as an admin team to review		2/11/2021		Campus Director/DCSI/Superi	Written Report of Results	2/12/2021		
Teachers will use data to develop		12/1/2020	DMAC Data & action p	Teachers	Action Plans & Rtl Goals	Ongoing		

Reflection and Planning for Next 90-Day Cycle

At the end of this cycle, please reflect on the implementation of your Targeted Improvement Plan thus far by responding to the questions below. Be sure to explain whether your outcomes and student performance goals were met and why or why not. List any action steps you will carry over to the next cycle, and any new action steps you have discovered necessary for the next cycle. Be sure to add these action steps into the next cycle's action plan.

For each of the Prioritized Focus Areas, did you achieve your desired 90-day outcome? Why or why not?		
Did you achieve your student performance goals (see Student Data Tab)? Why or why not?		
	Carryover Action Steps	New Action Steps
Review the necessary adjustments/next steps column above. What action steps from this cycle will you continue working on in the next cycle? What new action steps do you need to add to the next cycle?		

CYCLE 3 90-DAY OUTCOMES (March - May)

or each Prioritized Focus Area, please complete the following sections

Desired 90-Day Outcome: For each prioritized focus area selected, create your annual goal that is specific, measurable, attainable, and realistic.

Barriers: For each prioritized focus area selected, list the barriers to implementation the district may face during this cycle.

	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3	Prioritized Focus Area #4 (if applicable)	Prioritized Focus Area #5 (if applicable)
District Commitment	District policies and practices ensure that campuses have effective, well-supported teachers.	The district provides a data assessment platform to capture assessment data by item and student level.	The district policies and practices prioritize principal and principal supervisor instructional leadership (e.g. manageable span of control,		
Annual Desired Outcome for Prioritized Focus Area	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership will schedule regular meetings to discuss lesson plans and strategies for delivery of content.	regular instructional team meetings to analyze data from DMAC tests and benchmark assessments. Campus leaders	Campus adminstration will focus on creating professional development plans to develop and support instructional leaders. As a result, instruction will improve, and we will promote a strong academic culture.		
Desired 90-Day Outcome	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership		Instructional leaders will be designated for priority practices and accessed to support teachers when needed.		
Barriers to address during this cycle	Mindset: Teachers feel they do not have the time to meet and plan. Directors will devise scheduled planning time with specific areas of focus.	Behavior Barriers: Directors will hold teachers accountable for their student data monitoring and expect teachers to use the data daily for instructional decisions	Mindset: Teachers are leaders and will be expected to provide assistance to other teachers!		

ACTION PLAN
In each row, list the actions the district is taking during this cycle to achieve its desired outcomes and address the identified barriers to implementation.

- for each action step, indicate:
 the prioritized essential action it is aligned to,
 the start date/end date during this specific cycle,
 the resources needed to accomplish this task,
 the person(s) responsible for ensuring task is accomplished,
 the evidence that will be used to determine progress toward the action step, and
 the date evidence will be collected.

At the end of each cycle -

For each action step: (1) select the progress review status from the drop down menu, and (2) describe what next steps will be taken during the next cycle. For each action that has not been MET, please update column J with necessary adjustments or next steps for this action step.

Action Step	Prioritized Focus Area	Start/End Date	Resources Needed	Person(s) Responsible	Metric/Evidence Used to Determine Progress Toward Action Step (May be requested by Specialist)	Evidence Collection Date	Progress Toward Action Step	Necessary Adjustments/Next Steps
DCSI team meeting will focus on making		3/11/2021		DSCI & Campus	Re-written roles & responsibilities	3/12/2021		
DCSI team meeting will focus on making		3/11/2021	Survey results	DCSI & Campus Director		3/12/2021		
DCSI team meeting will focus on evaluating teachers' ability to create		3/25/2021		DCSI & Campus Director	Written Feedback for Action Plans	4/1/2021		

Reflection and Planning for Next 90-Day Cycle

At the end of this cycle, please reflect on the implementation of your Targeted improvement Plan thus far by responding to the questions below. Be sure to explain whether your outcomes and student performance goals were met and why or why not. List any action steps you will carry over to the next cycle, and any new action steps you have discovered necessary for the next cycle. Be sure to add these action steps into the next cycle's action plan.

For each of the Prioritized Focus Areas, did you achieve your desired 90-day outcome? Why or why not?

Did you achieve your student performance goals (see Student Data Tab)? Why or why not?

Carryover Action Steps New Action Steps Review the necessary adjustments/next steps column above. What action steps from this cycle will you continue working on in the next cycle? What new action steps do you need to add to the next cycle?

END OF YEAR REFLECTION

ease reflect on the year's implementation of your Targeted Improvement Plan by responding to the questions below. Be sure to explain whether your district achieved the desired annual outcome for each Prioritized Focus Area and why or why not.

		Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3	Prioritized Focus Area #4 (if applicable)	Prioritized Focus Area #5 (if applicable)
Di		District policies and practices ensure that campuses have effective, well-supported teachers.		The district policies and practices prioritize principal and principal supervisor instructional leadership (e.g. manageable span of control, time dedicated to instructional practices).		
O: Pr	utcome for	and plan parts of instruction. Campus leadership will schedule regular meetings to discuss lesson plans and strategies for delivery of content.	analyze data from DMAC tests and benchmark assessments. Campus leaders and teachers will work together to	Campus adminstration will focus on creating professional development plans to develop and support instructional leaders. As a result, instruction will improve, and we will promote a strong academic culture.		

Review the Annual Desired Outcomes for the Prioritized Focus Area(s) identified on the Foundations Tab.			
Did the district achieve the desired outcome? Why or why not?			

CYCLE 4 90 DAY ACTION PLAN (June - August)

The purpose of this 90-Day action plan is to prepare for the upcoming school year. The District Commitments the district prioritizes may have changed based on progress made in the school year or based on the ESF diagnostic results of your campuses. Please complete this portion of the plan by reflecting on your district's progress this year, and identifying your focus areas for next year. This tab serves as the foundation for next year's Targeted Improvement plan.

istrict Commitment: Select 1-5 (preferably no more than 3) Prioritized Focus Areas. These focus areas should be District Commitments found in the Effective Schools framework located here: https://texasesf.org/framework/

Rationale: Explain the reason(s) the district chose to focus on these District Commitments this year.

Desired Annual Outcome: For each prioritized focus area selected, create your annual goal that is specific, measurable, attainable, and realistic.

esired 90-Day Outcome: Describe the specific, measurable goal the district plans to achieve by the end of this cycle (June-August) for each prioritized focus area.

Barriers: For each prioritized focus area selected, list the barriers to implementation the district may face during this cycle.

	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3	Prioritized Focus Area #4 (if applicable)	Prioritized Focus Area #5 (if applicable)
District Commitment	District District policies and practices ensure that platform to capture assessment data by		The district policies and practices prioritize principal and principal supervisor instructional leadership (e.g. manageable span of control,		
Annual Desired Outcome for Prioritized Focus Area	Annual Desired Outcome for and plan parts of instruction. Campus leadership will schedule regular meetings to discuss lesson will schedule regular meetings to discuss lesson benchmark assessments. Campus leaders in the control of t		Campus adminstration will focus on creating professional development plans to develop and support instructional leaders. As a result, instruction will improve, and we will promote a strong academic culture.		
Desired 90-Day Outcome	Teachers meet regularly as an instructional team (primary & intermeidate) to share best practices and plan parts of instruction. Campus leadership	Teachers will use data to adjust and improve instruction that is strategic and targeted to student needs.	Instructional leaders will be designated for priority practices and accessed to support teachers when needed.		
during this cycle			Mindset: Teachers are leaders and will be expected to provide assistance to other teachers!		

ACTION PLAN

In each row, list the actions the district is taking during this cycle to achieve its desired outcomes and address the identified b

- for each action step, indicate:
 the prioritized essential action it is aligned to,
 the start date/end date during this specific cycle,
 the resources needed to accomplish this task,
 the person(s) responsible for ensuring task is accomplished,
 the devidence that will be used to determine progress toward the action step, and
 the date evidence will be collected.

At the end of each cycle -

For each action step: (1) select the progress review status from the drop down menu, and (2) describe what next steps will be taken during the next cycle. For each action that has not been MET, please update column J with necessary adjustments or next steps for this action step.

Action Step	Prioritized Focus Area	Start/End Date	Resources Needed	Person(s) Responsible	Metric/Evidence Used to Determine Progress Toward Action Step (May be requested by Specialist)	Evidence Collection Date	Progress Toward Action Step	Necessary Adjustments/Next Steps

Reflection and Planning for Next 90-Day Cycle

At the end of this cycle, please reflect on the implementation of your Targeted Improvement Plan thus far by responding to the questions below. Be sure to explain whether your outcomes and student performance goals were met and why or why not. List any action steps you will carry over to the next cycle, and any new action steps you have discovered necessary for the next cycle. Be sure to add these action steps into the next cycle's action plan.

For each of the Prioritized Focus Areas, did you achieve your desired 90-day outcome? Why or why not?		
Did you achieve your student performance goals (see Student Data Tab)? Why or why not?		
	Carryover Action Steps	New Action Steps
Review the necessary adjustments/next steps column above. What action steps from this cycle will you continue working on in the next cycle? What new action steps do you need to add to the next cycle?		